

## **UK SECTION 172 STATEMENTS**

Section 172 statements were introduced by The Companies (Miscellaneous Reporting) Regulations 2018 and were first applied to the reporting periods of relevant UK companies for financial periods beginning on or after 1 January 2019.

The section 172 statement applies to a number of UK affiliates<sup>1</sup> of Alphabet, Inc. for Financial Year 2019.

The section 172 statements are published within the Strategic Report of the Annual Report contained with the Financial Statements for each of these entities for Financial Year 2019.

## **DEEPMIND TECHNOLOGIES LIMITED - SECTION 172 STATEMENT**

### **Directors Duties under section 172 of the Companies Act**

The directors who served during the year have acted in good faith and intended to promote the long-term success of the Company. The directors have considered the interest of the company's stakeholders, the consequences of any long-term decision made and the maintaining of business relationships with suppliers, customers and others whilst undertaking their activities during the year. In doing this the directors have had regard to the matters set out in s172(1)(a-f) of the Companies Act. The following paragraphs describe how the directors fulfil their duties:

#### ***Risk management and long term decision making***

The Company utilises compliance and governance mechanisms to minimise risk. The Company's policies and processes effectively identify, evaluate, manage and mitigate the risks it's facing, and it continues to iterate and evolve its approach to risk management. For more details on risk management see page 3 of the Strategic report.

#### ***Our people***

The Company's workforce is directly employed by other Alphabet group companies.

#### ***Business relationships***

As is normal for companies of our size, authority for operational decision making is delegated to management on a day-to-day basis. Over the course of the year management provides relevant information on business relationships, research collaborations and compliance matters to the Alphabet board and that information is shared with the Company's directors.

#### ***Stakeholders***

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<sup>1</sup> UK affiliates includes the following entities: Google Payment Limited, Google UK Limited, Global Infrastructure UK Limited, DeepMind Technologies Limited

Given the number of stakeholders and the size of the wider Alphabet Group, stakeholder engagement takes place at both an operational and Alphabet Group level. The decisions made by the Company during the year ended 31 December 2019 have been made in accordance with our vision, key stakeholder engagement and with our business strategy at the core of what we do.

***Reputation, community, and environment***

The Company's mission is to solve intelligence by developing programs that can learn to address any complex problem without needing to be taught how, and to use that technology to tackle some of the most pressing real world challenges with a positive future impact on our community and environment.