

UK SECTION 172 STATEMENTS

Section 172 statements were introduced by The Companies (Miscellaneous Reporting) Regulations 2018 and were first applied to the reporting periods of relevant UK companies for financial periods beginning on or after 1 January 2019.

The section 172 statement applies to a number of UK affiliates¹ of Alphabet, Inc. for Financial Year 2019.

The section 172 statements are published within the Strategic Report of the Annual Report contained with the Financial Statements for each of these entities for Financial Year 2019.

GLOBAL INFRASTRUCTURE UK LIMITED - SECTION 172 STATEMENT

Directors Duties under section 172 of the Companies Act

The directors who served during the year have acted in good faith and intended to promote the long-term success of the Company. The directors have considered the interest of the Company's employees, the interest of the Company's stakeholders, the consequences of any long-term decision made and the maintaining of business relationships with suppliers and others whilst undertaking their activities during the year. In doing this the directors have had regard to the matters set out in s172(1)(a-f) of the Companies Act. The following paragraphs describe how the directors fulfil their duties:

Risk management and long term decision making

The Company utilises compliance and governance mechanisms to minimise risk. The Company's policies and processes effectively identify, evaluate, manage and mitigate the risks it is facing, and it continues to iterate and evolve its approach to risk management.

Our people

The directors recognise that our employees are among our best assets and are critical for our continued success. We embrace collaboration and creativity, and encourage the iteration of ideas to address complex technical challenges. The Company is committed to being a responsible employer, and adopts group policies regarding employee welfare and benefits.

Business relationships

As is normal for companies of our size, authority for operational decision making is delegated to management on a day-to-day basis. Over the course of the year the directors review relevant information, agreements and compliance matters.

Stakeholders

¹ UK affiliates includes the following entities: Google Payment Limited, Google UK Limited, Global Infrastructure UK Limited, DeepMind Technologies Limited

Given the number of stakeholders and the size of the wider Alphabet Group, stakeholder engagement takes place at both an operational and Alphabet Group level. The decisions made by the Company during the year ended 31 December 2019 have been made in accordance with the group's vision, key stakeholder engagement and with our business strategy at the core of what we do.

Reputation, community, and environment

The Company's role is to provide web hosting services to a group company. It also participates in the group's initiatives to promote community engagement, environmental sustainability and ethical corporate conduct.