

## **UK SECTION 172 STATEMENTS**

Section 172 statements were introduced by The Companies (Miscellaneous Reporting) Regulations 2018 and were first applied to the reporting periods of relevant UK companies for financial periods beginning on or after 1 January 2019.

The section 172 statement applies to a number of UK affiliates<sup>1</sup> of Alphabet, Inc. for Financial Year 2019.

The section 172 statements are published within the Strategic Report of the Annual Report contained with the Financial Statements for each of these entities for Financial Year 2019.

## **GOOGLE PAYMENT LIMITED - SECTION 172 STATEMENT**

### **Directors Duties under section 172 of the Companies Act**

The directors who served during the year have acted in good faith and intended to promote the long-term success of the Company. The directors have considered the interest of the Company's stakeholders, the consequences of any long-term decision made and the maintaining of business relationships with suppliers, customers and others whilst undertaking their activities during the year. In doing this, the directors had regard to the matters set out in s172(1)(a-f) of the Companies Act. The following paragraphs describe how the directors fulfil their duties:

#### ***Risk management and long term decision making***

The Company utilises compliance and governance mechanisms to minimise risk. The Company's policies and processes effectively identify, evaluate, manage and mitigate the risks it is facing, and it continues to iterate and evolve its approach to risk management. For more details on risk management see page 5 of the Strategic Report.

#### ***Our people***

The company is recharged employee costs by other Alphabet group companies.

#### ***Business relationships***

As is normal for companies of our size, authority for operational decision making is delegated to management on a day-to-day basis. Over the course of the year the directors review relevant information, agreements and compliance matters.

#### ***Stakeholders***

Given the number of stakeholders and the size of the wider Alphabet Group, stakeholder engagement also takes place at an operational or Alphabet Group level. The decisions made by the Company during

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<sup>1</sup> UK affiliates includes the following entities: Google Payment Limited, Google UK Limited, Global Infrastructure UK Limited, DeepMind Technologies Limited

the year ended 31 December 2019 have been made in accordance with our vision, key stakeholder engagement and with our business strategy at the core of what we do.

### **Reputation community and environment**

The company's mission is to make payments simple, helpful, and accessible with an emphasis on compliance and governance to minimise the associated compliance risk. It also participates in the group's initiatives to promote community engagement, environmental sustainability and ethical corporate conduct.

### ***Stakeholder Engagement***

The directors understand the importance of fostering business relationships with suppliers, customers within the wider group and other key stakeholders of the company. The importance of these relationships has been considered in the principal decisions taken by the company during the period, which are referenced in the review of the business statement in the directors' report.